

High Sick Leave Consumption Public Works & Assets Streets & Roads

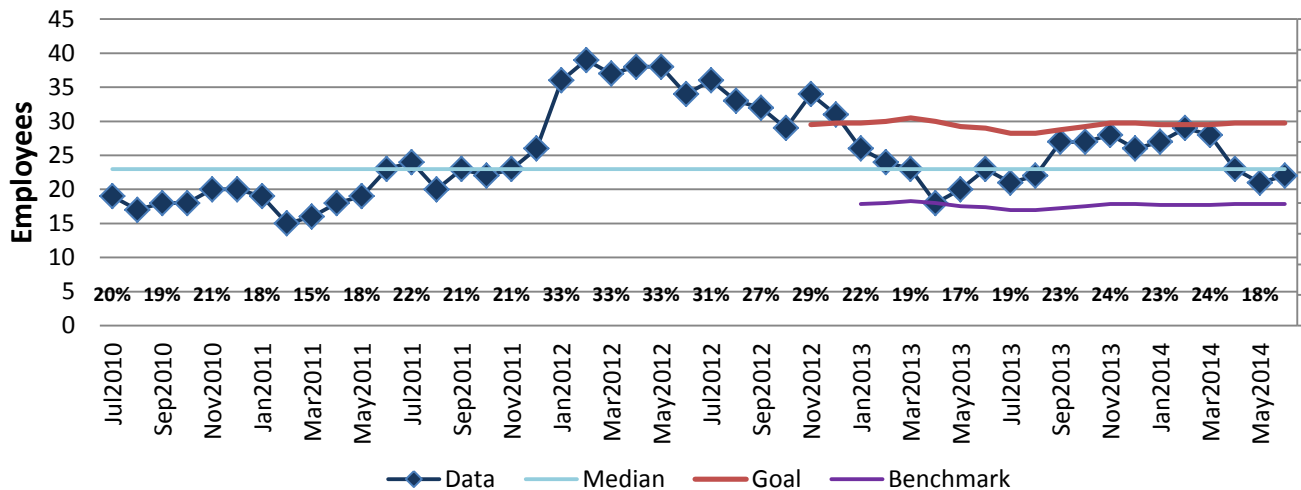
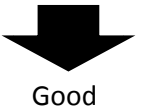


KPI Owner: Greg Hicks

Process: Sick Leave Management

Baseline, Goal, & Benchmark		Source Summary	Continuous Improvement Summary		
Baseline: 25% Oct 2012 Goal: Maintain the number of employees with high sick leave consumption at 25% or less of all employees Benchmark: 15% calender year 2012		Data Source: Payable Time Peoplesoft Goal Source: Dept Leadership Team Benchmark Source: OPI sick leave study	Plan-Do-Check-Act Step 3: Determine and quantify root causes Measurement Method: The number of employees in a department who have used 9 or more out of 12 sick days in a 12 month period Why Measure: Promote a culture in which sick time is used appropriately Next Improvement Step: Meet with pilot Pareto data collection participants to determine method for Pareto data collection for all of PWA		
How Are We Doing?					
Jun2013-Jun2014 12 Month Avg Goal	Jun2013-Jun2014 12 Month Average		Jun2014 Goal	Jun2014 Actual	
29	25		30	22	
Employees	Employees		Employees	Employees	

High Sick Leave Consumption



The department is creating a tool to collect root cause of performance data.